



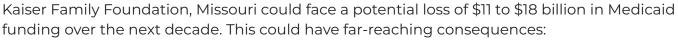
2025 Annual Report

Dear Friends.

As I reflect on the past year at Emmaus, I am filled with deep gratitude for the privilege of leading this extraordinary organization. Every day, I witness the unwavering dedication of our team members, volunteers, and advocates—people who make it possible for us to live out our mission: empowering individuals with developmental disabilities to live the lives they choose.

Looking ahead, one word continues to echo in my mind: *uncertainty*.

While the recent passage of the One Big Beautiful Bill Act did not directly cut our services, its implementation leaves many questions unanswered. According to the



- **Reduced Services** Clients at Emmaus rely on Home and Community-Based Services (HCBS), a Medicaid-funded program that allows people with disabilities to receive care in their homes and communities. Because HCBS is considered "optional" under Medicaid, it may face pressure to scale back or limit future growth.
- **Longer Waitlists** Today many Missourians are waiting for HCBS. Without adequate funding, these waitlists could grow, leaving families in crisis without the support they desperately need.
- A Shift Toward Institutional Care

If community-based services become inaccessible, families may be forced to turn to



institutional settings like nursing homes, which are mandatory under Medicaid but often lack the personalization and dignity of HCBS.

Strain on Providers and Workforce
Budget constraints could lead to
rate freezes or cuts, making it harder
to recruit and retain the skilled
professionals who are essential to
delivering high-quality care.

Despite these challenges, our commitment remains unshaken. At Emmaus, we believe that every person, regardless of ability, deserves a stable, compassionate, and empowering support system. We will continue to



advocate fiercely for the dignity, independence, and well-being of those we serve.

To our donors, volunteers, and advocates: thank you. Your support means more now than ever. With you by our side, we will keep pushing forward, toward a future where everyone can live fully and freely.

With heartfelt gratitude and unwavering resolve,

Ca Club

Cindy Clark, President & CEO



Emmaus Executive Team

Cindy Clark
PRESIDENT & CEO

Stacy Spradling
CHIEF HUMAN RESOURCES OFFICER

Julie Cubbage
CHIEF FINANCIAL OFFICER

Lisa Key
CHIEF DEVELOPMENT OFFICER

Erika Rodriguez
VICE PRESIDENT, OPERATIONS

Maria Schneider VICE PRESIDENT, CLIENT SERVICES

Dawn Edgington
EXECUTIVE ASSISTANT

Financials

Program Service Growth



We have shown consistent growth in program service revenue since COVID. In late FY24, we transitioned an additional 41 clients from another provider. The full year impact of these transitions are in FY25.

Statement of Net Assets







Revenue

Total Revenue	47,097,000
Other Income	95,000
Investment Income (Loss)	1,053,000
Fundraising, Grants & Bequests	1,902,000
Program Service & Govt. Funding	44,047,000





Expenses





Emmaus Board of Directors

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Kyle Shell SECRETARY

Gary Arthur
TREASURER

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ANIMESH SHAH
CAROLYN SKOWYRA

About Us

Our Mission

Compelled by faith in Jesus Christ, we enrich the lives of individuals of all beliefs, with cognitive and developmental disabilities, by fostering independence, inclusion, and self-advocacy.

Our Belief

Every person is created in the image and likeness of God, has inherent dignity, and deserves respect.

People with intellectual and developmental disabilities deserve a life that honors their aspirations, desires, choices, and spiritual beliefs.

Individuals with intellectual and developmental disabilities have a right to a stable, reliable, skilled, and engaged support system that empowers them to thrive while preserving their well-being and dignity.

We are called to serve others with compassion, integrity, and purpose.

Our Services

Residential Services

Emmaus provides person-centered residential support tailored to each individual's goals, abilities, and dreams.

Adaptive Solutions

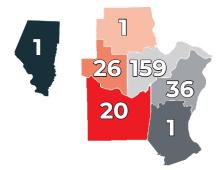
Emmaus provides solutions that empower people to live independently through inclusive home designs and modifications, adaptive tools, and enabling technology.

Learning Lab at Emmaus

Emmaus' state-of-the-art training center serves as a hub for learning, collaboration, and innovation.



Total Individuals Served



FRANKLIN
WARREN
LINGOLN
ST. CHARLES
ST. LOUIS
JEFFERSON
BOONE

Total Individuals Served per County

Residential Services

Our comprehensive, individualized support includes assistance with daily activities such as eating and personal hygiene, connections to stable and long-term housing, transportation, medication assistance and nursing/healthcare oversight, connection to hobbies and community activities, communication, skill development, support in finding or maintaining employment, maintaining familial and social relationships, self-advocacy, and when desired, spiritual care.

Emmaus offers Residential Services in two models, Supported Living and Shared Living - Host Homes.

Supported Living

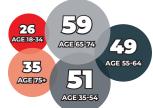
Three or four individuals with developmental disabilities share a home and receive support from trained Direct Support Professionals (DSPs) to live their daily lives. Emmaus provides individualized services to each person, with as much or as little help as needed. Staff do not live in the clients' home but work around the clock in shifts.

Shared Living – Host Homes

A person with a developmental disability chooses to live with a host provider and receives support from the host provider in their shared home. They become an integral part of the family. Emmaus works with the team to determine the types of support desired.



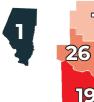




Clients Served by Age

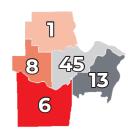












Total Individuals Served per County

Homes Served per County

FRANKLIN

WARREN

LINCOLN ST. CHARLES ST. LOUIS

BOONE

Our Outcomes



847,621 hours of direct support provided to our clients.



99% of clients remain in or transition to a stable living situation.



92% of Family and Guardians reported the person's life is better because of Emmaus.



99% of clients said they were satisfied with our services.



94% of clients gained or maintained independent living/essential life skills.



99% of clients maintained or improved their quality of life.

What sets Emmaus' Residential Services program apart?

Unmatched Quality Through Training

Our direct support professionals (DSPs) receive training that far exceeds industry standards – ensuring exceptional, personalized support for every individual.

Faith-Based Mission and Spiritual Care

As a proud agency of the United Church of Christ's Council for Health and Human Services, our work is grounded in faith. We offer spiritual care to clients who desire it, honoring their holistic well-being.

Advocacy at Every Level

Emmaus works on two fronts; advocating for better policies and funding while empowering the people we serve to become advocates for themselves.

Career Growth from Within

Nearly every department at Emmaus includes team members who began their career as DSPs. We foster internal advancement, offering meaningful career pathways in both client services and corporate roles.

Deep Operational Expertise

Our team includes skilled maintenance technicians who ensure the homes we support remain safe and accessible, a robust team of registered nurses providing healthcare oversight, and IT and data professionals whose innovations are modeled by peer agencies.

Supporting Spiritual Growth at Emmaus

This year, our Spiritual Care team continued to support the faith journeys of the people we serve. We began a new partnership with St. John's United Church of Christ in Weldon Springs, where clients are welcomed for a monthly inperson Bible study. Our team also walked alongside one client who dreamed of serving in her church, supporting her through the application process. Today, she proudly volunteers with her faith community.

In fiscal year 2025, our chaplain facilitated 40+ Bible studies, prayer times, and worship services, and made more than 280 individual visits, offering encouragement, prayer, and connection.

DURING DSP WEEK (SEPTEMBER 8 – 12), WE CELEBRATED THE DEDICATION AND HEART OF OUR DIRECT SUPPORT PROFESSIONALS – MENTORS, ADVOCATES, AND EVERYDAY STARS. CONGRATULATIONS TO OUR CORE VALUES HONOREES AND 2025 DSP OF THE YEAR!

2025 DSP OF THE YEAR



SHELLEY SAALE

COLLABORATION



GABRIELLE MESSEX

CUSTOMER-CENTERED



SANDRA ANDERSON

INTEGRITY



CARMEN SISTRUCK

INITIATIVE



NADEZDA SAUNDERS

Adaptive Solutions

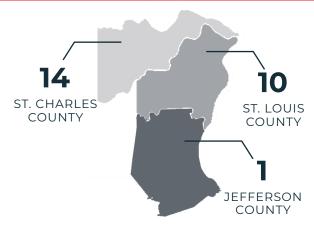
Emmaus is proud to be one of the few providers offering comprehensive home modification services designed to promote safety, accessibility, and independence. We empower individuals to live more independently through inclusive home designs, adaptive tools, and enabling technology – tailored to meet each person's unique needs.

We accept both Medicaid waiver funding and private payment options. If you or someone you know could benefit from these services, we are here to help! Contact us at <u>AdaptiveSolutions@emmaushomes.org</u> to learn more.



Total Customers Served

*INCLUDES 9 EMMAUS CLIENTS



Individuals Served per County

Home Modifications that Change Lives

This year, our Adaptive Solutions service helped transform a home into a truly accessible space for a family using both Medicaid waiver funding and additional funds they provided.

The project began with replacing the home's flooring and installing a front ramp for easier access. Inside, we addressed a major barrier – steps down from the front foyer into the living areas. Our team lowered the entire foyer, including the front door, eliminating all interior steps and creating a smooth, level entry into every room.

The final phase was a bathroom remodel to improve safety and independence. These changes did not just improve mobility- they

provided greater dignity, comfort, and ability to navigate their home. It is a powerful example of how Adaptive Solutions meets people where they are and helps create homes that work for them.



Learning Lab at Emmaus

Emmaus offers immersive, hands-on training through our state-of-the-art Learning Lab. Designed to prepare Direct Support Professionals (DSPs) for real-world support roles, the Learning Lab features specialized training rooms, cutting-edge technology, and an Adaptive Equipment Lab – a fully simulated home environment with a bed, bathtub, stairs, and even an accessible van mockup. Trainees gain essential experience with lifts, transfers, and wheelchair tie-downs in a safe, supportive space before working with clients in their home.

In addition to training, the Learning Lab at Emmaus is also available for rental space. With flexible room options and the latest technology, our facility is ideal for meetings, workshops, conferences, and interactive learning experiences. Rent a room or the entire space to suit your needs. Learn more at www.emmausHomes.com/LearningLab.



225

External Individuals Served Through Classes, Meeting Space or Training Seminars



19

Agencies Partnered With to Provide Training For or Deliver Breakout Sessions

Training that Transforms

One of the most meaningful moments this year came during our first external Level 1 Medication Administration class. A learner who had previously struggled with test anxiety, and had not been able to pass with her former employer, finally earned her certification!

With personalized support and encouragement in the Learning Lab, she gained not only the skills she needed, but also the confidence to succeed. She and her trainer celebrated with tears of joy!

This is just one example of how the Learning Lab is making a difference. As we grow this service, we remain committed to providing high-quality training that helps DSPs thrive – because strong.

confident DSPs mean stronger support for the community we serve.



Audrey's Journey to Independence

At Emmaus, we believe independence looks different for every person, and Audrey is a shining example of how determination and support come together to create life-changing moments. Audrey is nonverbal, yet her strength and body language speak volumes. With the guidance of her Direct Support Professionals (DSPs), a beautiful goal began to emerge; learning to walk without her gait belt.

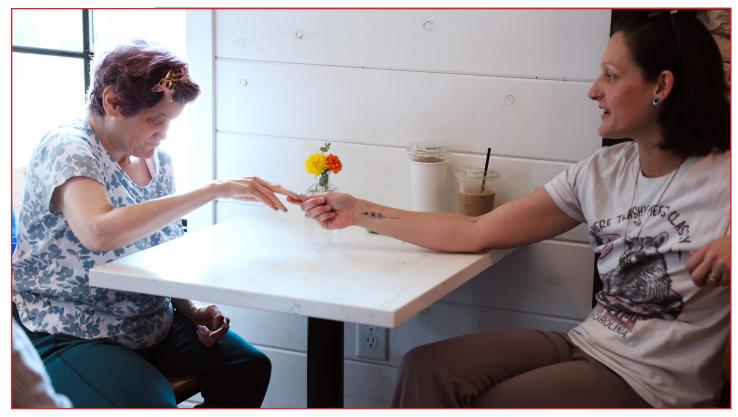
This was not a dream Audrey could put into words, but her DSPs noticed how she pushed forward with confidence and showed a clear desire for more independence. They recognized the discomfort of the gait belt



and understood what it meant when Audrey reached for new challenges. Through their attentive care, they helped her uncover a goal that gave her dignity and pride.

The path was not always easy. New places sometimes makes Audrey nervous, but her staff were there each step of the way to encourage her, celebrate her progress, and provide reassurance when she needed it most. Their ability to interpret her emotions and give her the right support at the right time has been essential in helping Audrey succeed.

Audrey's life is full of joy beyond this achievement. She loves to cook and proudly puts on her chef's hat and apron to prepare favorites like pizza, Chinese food, and hearty soups. Morning coffee is one of her simple pleasures, and she delights in sharing meals and laughter with her housemates. She cherishes one-on-one time with staff and enjoys



the beauty of her home, with flowers blooming on the front porch and bird feeders attracting colorful visitors. Shopping trips, soda, and time with her community round out a life she lives with enthusiasm.

Audrey's story is more than her journey to walk without a gait belt. It is also a story of the incredible dedication of Emmaus staff who take the time to truly know their clients — their wants, their dreams, and their unspoken goals. By listening beyond words, they help people like Audrey reach milestones that once seemed unattainable.

For our supporters, Audrey's progress is a reminder of the work that is made possible through your generosity. Each gift ensures that clients not only receive support with care, but also the understanding and encouragement that turn small steps into lasting independence.



Audrey's story

is more than her journey to walk without a gait belt. It is also a story of the incredible dedication of Emmaus staff who take the time to truly know their clients – their wants, their dreams, and their unspoken goals.



Inspired by Family, Fueled by Compassion

For Betty, Emmaus has always been a part of her story. Her connection to our mission began as a child as her family were active members of the United Church of Christ and would volunteer with Emmaus. She remembers tagging along with her parents, witnessing firsthand the joy and dignity that Emmaus brings to the lives of people with developmental disabilities. Even then, she could sense that something truly meaningful was happening.



As she got older, those early memories stuck with her. What began as a childhood experience turned into a lifelong

connection. Inspired by her parents' example, Betty kept showing up. First as a volunteer, then as a donor. Over the years, her love for Emmaus has only grown.

"It is my family's involvement and service to others that is my inspiration and wish for those to help others," Betty says. "Many of us can share our financial or time gifts to make lives happier and easier for others."

Part of what fuels her passion is her relationship with her niece, who has Down syndrome. "She calls me frequently," Betty says. "She also provides inspiration, as I can help those that might need a little more assistance to meet their financial needs, while the joy, smiles, and love she gives me is unmeasurable and provides me with passion every day."

Whether she's lending a hand at an event or making a gift to support the Emmaus mission, Betty's heart is always in the right place. She believes deeply in the power of showing up and helping others—just like her family did all those years ago.

"I express gratitude to each caregiver who loves and supports another," she adds.

Supporters like Betty show us that generosity comes in many forms. It might start with just one moment, one memory, one conversation, but it can grow into something lasting. Her story is a reminder that each of us has the power to make a real difference.

Let Betty's journey inspire yours.

\$720 average gift

23% first time donors

25% increased their giving

59% multi-year donors

Volunteers at Emmaus

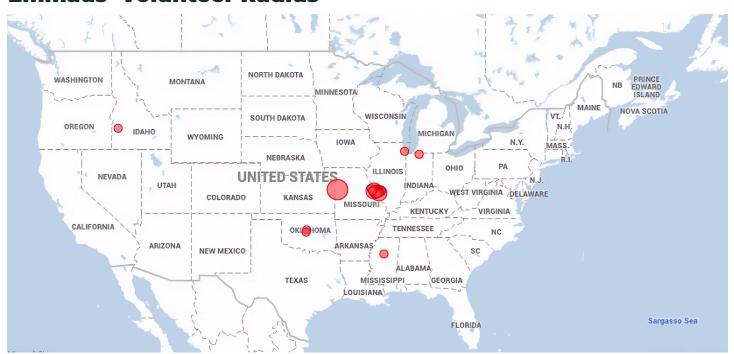
Volunteer at Emmaus through events, community projects, or our Neighbor-to-Neighbor program. We are proud to be certified by the United Way Volunteer Center, recognizing our commitment to meaningful service. Join us in making a difference, learn more and get involved at emmaushomes.org/volunteer.

389 total volunteers

2,052

volunteer hours \$71,390 yearly value of volunteers

Emmaus' Volunteer Radius



Longstanding Partnership

St. Peters United Church of Christ (UCC) in Kiel, Wisconsin, led by Pastor Nicole Herda, holds a special place in the heart of Emmaus. For many years, this warm and faithful congregation has partnered with us through Council for Health and Human Service Ministries (CHHSM), which connects UCC churches with ministries like Emmaus to serve others with love and purpose.



Each year, St. Peters brings their 8th grade confirmation class on a trip to Emmaus. These amazing young people roll up their sleeves and spend the day volunteering at one of our client homes, tackling yard work with energy and care. By the time they leave, the home looks incredible and so many smiles have been shared.

Their visits mean more than just a tidy yard. They reflect the deep connection between our organizations and the shared belief in building inclusive communities. We are truly grateful for this meaningful partnership and the heart behind it.

Acknowledgements

Emmaus relies on the generosity of our community, churches, donors, and volunteers to continue providing quality services for our clients. State and federal funding covers approximately 90% of our service costs, creating a funding gap of \$3+ million annually. Contributions and investment income are essential in bridging this gap and ensuring we can maintain the high standard of services our clients deserve.

We thank the following donors for their generous support of our mission. We have made every effort to acknowledge each of our donors with accuracy. However, if we are in error, please contact the Development Office at 636-541-0489 to make a correction. (Note: gifts are listed by fiscal year, not calendar year)

THE CARL BECKER **SOCIETY** \$10,000 & UP

United Way of Greater St. Louis Norman and Laura Eaker Barbara Van Buren Darlene Christiansen Elbert and Virginia Clark Karen and Harold Eck Becky Wehrli and James Farrell Cvnthia and John Howland Joe and Mildred Jurgensmever James and Barbara Lester Arthur E. Lottes III and Mary Thiele Lottes Edward and Angie Lybarger Kenneth and Dorthy **Phillips** American Endowment Foundation Sheila and

THE HEINRICH & CHRISTINA **NIENKAMP SOCIETY** \$5,000 - \$9,999

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THE STANLEY **WILKE SOCIETY**

\$500 - \$999 Edward Adams Sue Alvey John Andrews Josh and MacKenzie Barber Kelsey Barnhart Kim Bartels Joel Birke Kevin and Cindy Birkner Dan Borgmeyer Wayne and Marilyn Clark Martha Fitz Matthew Funk James and Diane Gephardt Mark Gill Mildred Gumper David Hayden Corey and Jennifer Hively Sharon and Douglas Holtmeyer Mary Kayser Kenneth Lannen Tina and Dan Lewis Andy Likes Denise and Gary Maggart Michelle and Doug Mennemeyer Paul Morris Linda and Roy Mueller Richard and Kim Oberle Jessica Pollock

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Edward Knop

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CHURCHES \$1,000 & UP

Brentwood Congregational United Church of Christ

Columbia United Church of Christ Cornerstone Faith 12/94 Community Church (Bloomingdale) First Congregational Church of Webster Groves Friedens Peace United Church of Christ (New Heartland Conference of the UCC. Immanuel United Church of Christ (Saint Louis) Missouri Mid-South Conference of the UCC Parkway United Church of Christ Salem United Church of Christ (Alhambra) Samuel United Church of Christ (Saint Louis) St John United Church of Christ (Saint Charles) St. John United Church of Christ (Fairview Heights) St. Johns United Church of Christ Stolpe (Hermann) St. Lucas United Church of Christ (Saint Louis) St. Martin United Church of Christ (High Ridge) St. Paul Evangelical Church United Church of Christ (Saint Louis) St. Paul's United Church of Christ (Freeburg) St. Peters Evangelical United Church of Christ (Saint Louis) Wisconsin Conference of the UCC

CHURCHES \$500 - \$999

Abundant Grace United Church of Christ (Homewood) Bethany United Church of Christ (Hermann) Christ Evangelical Church (Cape Girardeau) Friedens United Church of Christ (Warrenton) Grace United Church of Christ (Saint Peters) St. John United Church of Christ - Evening Group (Manchester) St. Luke's United Church of Christ (Independence) St. Paul United Church of Christ (Nashville) United Church of Christ, Inc. (California)

St. John's UCC, Women Ministries Zion United Church of Christ (Union) St. Gianna Knights of Columbus (Wentzville)

CHURCHES UNDER \$500

Bethel Memorial Church United Church of Christ (Creve Coeur) Carondelet United Church of Christ Evangelical & Reform Church (Saint Louis) Church of the Master (Florissant)

Churchmen's Fellowship of St. Johns United Church of Christ (Granite City) Community United Church of Christ (Carbondale)

Congregational Church of Pinehurst, UCC (Pinehurst)

Ebenezer Stone Church United Church of Christ (Gerald)

Emanuel United Church of Christ (Jackson) Epiphany United Church of Christ (Saint Louis) Faith United Church of

Christ (Wentzville)
Fellowship of Zion United
Church of Christ (Le

Friendship Guild of St. Peter's United Church of Christ (Billings)

Fulton United Church of Christ

Illinois South Conference of the UCC (Highland) Jonesburg United

Methodist Church Ladies Aid of St. John's United Church of Christ -Stolpe (Hermann)

Men's Fellowship of Salem United Church of Christ (Alhambra)

Round Grove United Church of Christ (Lewisville)

St John Evangelical United Church of Christ Evening Circle (Collinsville)

St Peters United Church of Christ (Owensville)

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- Missions Commission
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St. John's Pleasant Hill Women's Fellowship (Nashua)

St. Johns United Church of Christ (Boonville)

St. Jordan's United Church of Christ (Beaufort)

St. Peter's UCC (Owensville)

St. Peter's United Church of Christ (Oakville)

The Community Church of Richmond
Union of Concerned
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Women's Guild of St. John United Church of Christ



(New Athens)
Women's Guild of St. Paul
United Church of Christ
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Susan Parker















GI WING TUESDAY

December 2

#GivingTuesday occurs
on the Tuesday following
Thanksgiving, Black Friday, and
Cyber Monday. This giving day
is a way to begin the giving
season and support the causes
that matter to you. This year,
#GivingTuesday takes place on
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